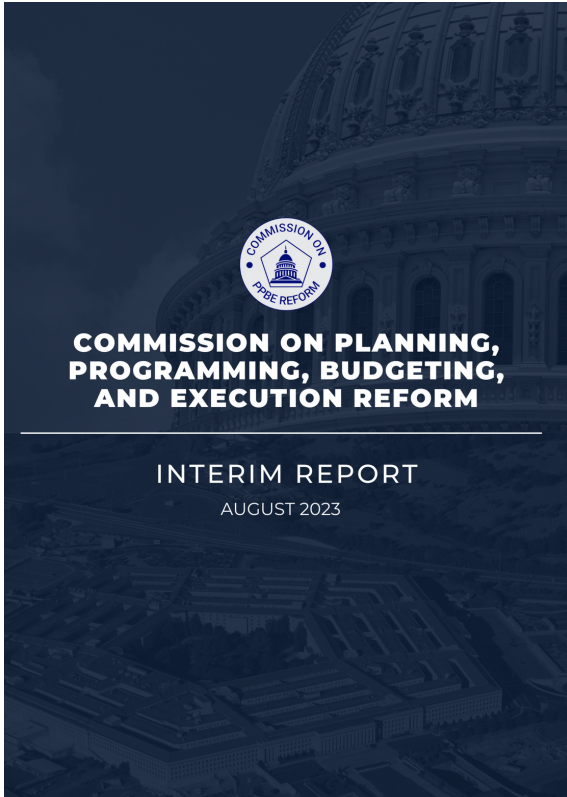




Commission on PPBE Reform Interim Report Fact Sheet



This Interim Report reflects the Commission on Planning, Programming, Budgeting, and Execution (PPBE) Reform’s commitment to ensuring the DoD’s resource allocation processes are streamlined and modernized to secure the United States military’s ability to deter and, if necessary, win any fight against any adversary with the right capabilities and force structure while upholding congressional oversight responsibility.

This Interim Report identifies potential recommendations as well as actions that can be implemented now, based on over 560 interviews and a significant body of research and analysis.

The Commission’s iterative and collaborative approach to recommendations is unique and will maximize the likelihood of implementation for these critical reforms to the PPBE process.

IN ADDITION TO THE STATUTORY REQUIREMENTS, **THE COMMISSION EXPLORED 5 GOALS DESIGNED TO IMPROVE THE PPBE PROCESS**

PPBE-Related Relationships Between DoD and Congress

Innovation and Adaptability

Alignment of Budgets to Strategy

PPBE Business Systems and Data Analytics

Programming and Budgeting Workforce Capability

The PPBE process must ensure our nation’s defense by speeding the delivery of capability to the warfighter

Access our Interim Report and other Commission products on our website at ppbe.senate.gov





The Interim Report outlines 10 potential recommendations requiring additional analysis and stakeholder feedback and 13 actions the DoD and Congress can act on now to inform the Commission's Final Report, due in March 2024. The Commission highlights 7 key potential recommendations and 5 key actions, noted with an * below.

Potential Recommendations Requiring Stakeholder Feedback

Promote Innovation and Adaptability

- Colors of money, a different approach*
- Modify thresholds for Below Threshold Reprogrammings*
- Modify internal DoD reprogramming requirements*
- Modify availability of appropriations*
- Mitigate problems caused by Continuing Resolutions*
- RDT&E Budget Activities consolidation

Improve Alignment of Budgets to Strategy

- Transform the budget structure*
- Strengthen the Defense Planning Guidance*
- Create continuous planning, analysis, & operational metrics to inform all PPBE phases

Improve the Capability of the DoD Programming and Budgeting Workforce

- Increase staffing levels for programming and budgeting workforce

Actions That Can Be Implemented Now

Improve PPBE-related relationships between DoD and Congress

- DoD midyear update briefing to Congress*
- Improve training for DoD liaisons to Congress
- Restructure budget justification books
- Improve training for preparation of budget justification materials

Promote Innovation and Adaptability

- Systematic review and consolidation of budget line items*
- Systematically review and update PPBE-related Guidance Documents, including the FMR

Improve Alignment of Budgets to Strategy

- Improve understanding of private sector practices

Improve PPBE Business Systems and Data Analytics

- Accelerate OSD Comptroller and CAPE IT system consolidation*
- Establish enclaves for DoD-Congressional information sharing*
- Annual Report on the Department's strategy for consolidation of DoD PPBE business systems
- Expand PPBE analytics via ADVANA

Improve the Capability of the DoD Programming and Budgeting Workforce

- Improve recruiting and retention of PPBE personnel*
- Streamline processes and improve analytic capabilities to reduce workload

Send us your feedback at ppbe_reform@ppbe.senate.gov